

Deal Lifecycle

Integration & **Deal Strategy Deal Readiness Deal Execution** Signing to Closing Realizing Deal Value **Execution of Target** M&A Strategy **Business Planning** Due Diligence **Day-1 Readiness Operating Model** • ESG Strategic • Tax-Legal Commercial Operational • IT Integration plan/ Synergy assessment/ • Financial • Carve-Out Portfolio Strategy Post Merger Integration **Deal Rationale** 100 day Plans • HR / Pension Compliance Integration Strategy/ Negotiation and SPA Synergy Management Regulatory Approval Target origination Day-1 Readiness Support Functional and Transaction Steering / PMO Valuation Purchase Price Allocation Realizing Deal Value Organizational Readiness Strategic Commercial Operational Financial **Deal Review** Carve-Out Concept Compliance **Exit Readiness Deal Financing** Financial Modelling