

# **COVID-19: Steps to government liquidity support**

Helping our clients with an integrated and pragmatic advisory approach in the current crisis

**Corporate Finance & Advisory, Warth & Klein Grant Thornton** 

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## "Corona-crisis support": The four essential steps to government liquidity support



**Determination of cash** shortfall and funding requirements

- Preparation of a government liquidity forecast (on a weekly/monthly basis, covering at least 3 months)
- · Consideration of all expected cash inflows and outflows (realistic best estimate)
- Check of covenants as agreed in existing financing agreements



Information and opinion requirements



#3

Approach borrower's (core) bank(s)



Selection of suitable support programme

- Key element to prove and document: "As per 31 December 2019, the business was not in financial trouble"
- Explaining "coronavirus impact"
  - Financial forecast consisting of balance sheet. income statement, cash flow statement and
  - Scenario before corona impact
  - · Scenario incl. corona impact (e.g. Duration and later adjustments)
- government support and governmental measures are generally channelled via the borrower's (core) bank(s)
- Preliminary applicant request to borrower's bank (particularly in case of KfW funds)
- Where appropriate, approaching government investment / business promotion banks directly
- · Selection of appropriate programmes (limitations with regard to cases being already in a restructuring [IDW S 6] situation)
- Application process
- Submission of documents to borrower's bank (i.a. depending on programme and loan volume)
- Implementation support

We accompany borrowers through all phases of the financing process until successful signing/closing

# "Corona-crisis support": The application procedure at a glance

## Borrower (Applicant)

Current application for subsidies and support to be channeled via borrower's (core) bank(s)



### Borrower's bank

e.g. German guarantee banks, federal states

e.g. International funding / investment banks

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e.g. government funding institutions

e.g. Sector-oriented funding / investment banks

e.g. (Regional) funding / investment banks

e.g. Investment companies

Wirtschaftsstabilisierungsfond (WSF)

## Support programmes of the Federal Government ALWAYS to be channelled via the borrower's bank

#### Processing time Selected knock-out criteria **Borrower (Applicant)** Business in financial trouble already before 31 Dec 19 · Individual companies / freelancer Extension agreements and refinancing situation Partnerships Acceleration of applications Attention: Dividend restriction and maintenance of Corporations existing credit facilities · Up to EUR 3 million: no Normally 2 - 3 weeks Implications of Corona still uncertain... separate risk assessment Two most recent annual reports incl. schedule of by KfW Credit financial liabilities, or cash-base accounting application EUR 3-10 million loans: **Payout** If current annual report older than 3 months -> application of "Fast Track" provide current trial balances procedures Dedicated and integrated calculation of debt service Transitional arrangements Liquidity and cash forecast Borrower's bank until technical implication at (incl. Corona impact) Risk-take KfW (any commercial or private / savings / · If available: Business plan ratio\* cooperation bank in Germany) 0% (incl. Corona impact) Bundesministerium der Finanzen Internal credit approval of borrower's bank (incl. credit Forwarding of vote), at least a risk-weighted assessment of the Approval application applicant business Set out existing or planned covenant agreements Determination of rating score and classification of collateralisation level Risk-take Sovereignratio\* quarantee \* Depending on the relevant company size Review and release of funds 100% (Sales, employees and total assets)

### KfW – "Schnellkredit" for all companies

Main information & required decumentation

Credit volume	Main information & required documentation				
	General criteria:				
	The company is not an "undertaking in difficulties" within the meaning of the EU definition				
	Maximum credit volume is 25% of annual turnover in 2019				
	The company has been on the market at least since January 2019				
	The company produced profit in 2019 or on average in the last 3 years - or in a shorter period if it has not been on the market since 2017				
< EUR 0,5 million • The company employs between 10 to 50 employees					
< EUR 0,8 million	The company employs more than 50 people				
	Other notes:				
	No profits or dividends are distributed during the repayment period. However, customary market distributions or withdrawals by the business owners (natural persons) are possible.				
	The remuneration of managing directors and managing partners may not exceed EUR 150,000 during the term of the loan, including bonuses, non-cash benefits and other profit-related remuneration components				
	There is a prohibition of accumulation, i.e. parallel applications for other KfW loans from the special programmes are excluded (but later replacement is possible)				
	No commitment commission and no prepayment penalty in the event of premature repayment of the loan				
	Interest rate:	Duration:	*Employee calculation:		
	3,00% p.a.	10 years (of which 2 years can be redemption-free)	Employees up to 20 hours: Factor 0,50		
	Purpose of use:	Release of liability:	up to 30 hours: Factor 0,75 more than 30 hours/trainees: Factor 1		
For purchases (inves	stments) and running costs (working capital)	100% - No risk assessment by bank / KfW	- 450 EUR basis: Factor 0,30		

<sup>•</sup> Orderly financial circumstances exist if there are no unregulated payment arrears of more than 30 days; there was no obligation to file for insolvency as of 31 December 2019 and this is planned for the next 3 months. Note: Support is also available for companies in which private equity investors have an interest. Excluded here again are distributions or capital withdrawals during the credit period. The information provided here will be partially changed on 28. April 2020. It has been announced that the maximum credit period for all loans up to EUR 800,000 will be set at 10 years (6 years for higher loan amounts).



## Size definitions / potential program specifications of KfW

	Small- and mid-cap companies	Large-cap companies	
Employees	<= 250 FTEs	> 250 FTEs	
Revenue	<= EUR 50 million ("Company group" according to KfW)	> EUR 50 million ("Company group" according to KfW)	
Balance sheet total	n/A	> EUR 43 million	
Risk taking by KfW	Up to 90 % (guarantee)	Up to 80 % (guarantee)	
Lending programme	<ul> <li>&gt; 5 years on the market: "KfW-Unternehmerkredit (047)"</li> <li>At least 3 years on the market: "ERP-Gründerkredit-Universell (076)"</li> </ul>	<ul> <li>&gt; 5 years on the market: "KfW-Unternehmerkredit (037)"</li> <li>At least 3 years on the market: "ERP-Gründerkredit-Universell (075)"</li> </ul>	
Credit cap (general)	EUR 100 million	EUR 100 million	
Credit cap (specific)	Limitation to maximum of  • 25 % of annual revenues in 2019 or  • twice the labour costs in 2019 or  • current financing requirements for the next 18 months or  • 50% of total debt or 30% of the group's balance sheet total for loans exceeding EUR 25 million		

KfW-Special programme – Syndicated financing above EUR 25 million

- Participation in syndicated financing for CAPEX and working capital
- Assumption of up to 80 % of the risk, but no more than 50 % of the risks of total debt
- KfW risk share amounts to at least EUR 25 million other limitations corresponding to credit cap (for Large-cap companies)

The "most-favorable-limit" applies to individual credit limits. The term "total debt" is still to be defined.

Our opinion: Alternatively, the application for a regional-governmental guarantee seems possible in individual cases.



### The Economic Stabilisation Fund (WSF)

("Wirtschaftsstabilisierungsfonds (WSF)")



### Zielsetzung

Support of the real economy to the extent of EUR 600 billion, provided that the threat to the continued existence of the companies has a significant impact on the business location or the labour market in Germany

- The WSF shall be authorised to issue guarantees of up to EUR 400 billion for debt securities and established liabilities of companies issued between 28 March and 31 December 2021 in order to overcome liquidity bottlenecks and support refinancing on the capital market
- the duration of the guarantees and the liabilities to be covered must not exceed 60 months
- for the assumption of guarantees (standardised), an appropriate consideration must be charged
- he possibility of participating in the recapitalization of companies, among other things by acquiring shares (cf. the participation of the German government in Commerzbank in the context of the financial crisis).
- The individually structured recapitalisation measures include the acquisition of the following instruments:

Subordinated debt instruments	Hybrid Bonds	Participation rights			
Silent partnerships (standardised)	Convertible Bonds	Shares in companies			
Takeover of other components of equity if this is necessary for the stabilisation of the company.					

can be combined

## Standardised instruments of the Economic Stabilisation Fund (WSF)

		Guarantee for bank loans	Silent Partnership
Employees	2 of 3 must	> 249 FTE	> 249 FTE
Revenue	be fulfilled	> EUR 50 Mio.	> EUR 50 Mio.
Balance sheet total_		> EUR 43 Mio.	> EUR 43 Mio.
Risk assumption		Up to 90 % (pro rata deficiency guarantee)	n/a
Restriction on applications		KfW special programmes and guarantee programmes or large guarantee programmes (federal/state guarantees) may not be applied     Exclusion "Unternehmen in Schwierigkeiten" (EU definition)	Exclusion "Unternehmen in Schwierigkeiten" (EU definition)
Credit cap (general)		at least 5 million liabilities to be hedged	max. EUR 100 Mio.
Credit cap (specific)		Limitation to maximum of  • 25 % of annual revenues in 2019  • twice the labour costs in 2019  • current financing requirements for the next 12 months	Limitation to maximum of  the loss of equity due to the Corona crisis equity level existing on 31.12.2019 - in absolute terms or in relation to the balance sheet total (the lower amount is decisive) - is restored
Duration and compensation		<ul><li>Maximum 5 years</li><li>Minimum fee: 1Y [0.5%], 2+3Y [1.0%], 4+5Y [2.0%].</li></ul>	<ul> <li>Large companies: max. 7 years (bullet maturity) / 10 years (for loss recovery)</li> <li>Listed companies: max. 6 years (bullet maturity)</li> <li>Fixed coupon: 1Y [4.0%], 2+3Y [4.5%]. 4+5Y [5.0%], 6+7Y [7.0%], 8-10Y [9.5%+x].</li> </ul>
Other conditions		<ul> <li>In the case of Group companies, a guarantee or co-obligation of</li> <li>Adequate shareholder contribution generally required</li> <li>Granting of information rights (no participation rights) for the WS</li> <li>Compensation limitation for members of the board and executiv</li> <li>Debt rescheduling is excluded Regular repayments on existing leads to exist the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed/fixed until at least the existing credit lines must be committed for a committed lines must be committed for a c</li></ul>	SF e management to basic compensation as of 31.12.2019, as long as >25% is outstanding bank loans are suspended until the end of 2021 and of 2022 outions or dividends and prohibition of share buybacks

## Our integrated advisory team for you

### Project lead, coordination, programme selection and bank communication



Markus Paffenholz Partner. Head of Debt Advisory T +49 211 9524 8263 M +49 160 701 3775 E Markus.Paffenholz@wkgt.com



Stefan Lengermann Senior Manager, Debt Advisory T +49 211 9524 8483 M +49 152 01579 210 E Stefan.Lengermann@wkgt.com



Jan-Philipp Bülow Senior Manager, Debt Advisory T +49 40 43218 6239 M +49 174 216 4623 E Janphilipp.Buelow@wkgt.com

### (Liquidity-)planning



Kristina Ganzen Partner, Transaction Advisory T +49 69 9055 98629 M +49 152 5495 2424 E kristina.ganzen@wkgt.com



Lars Decker Senior Manager, Transaction Advisory T +49 211 9524 8134 M +49 163 8952 403 E lars.decker@wkgt.com



Tim Gonnermann Senior Manager, Transaction Advisory T +49 211 9524 8252 M +49 162 257 3547 E tim.gonnermann@wkgt.com



Prof Dr Heike Wieland-Blöse Partner, Recovery & Reorganisation T +49 211 9524 8512

E heike.wielandbloese@wkgt.com



Partner. Transaction Advisory T +49 211 9524 8255 M +49 177 8952 490 E klaus.schaldt@wkgt.com

Klaus Schaldt



Wolfgang Klopsch Senior Manager, Transaction Advisory T +49 211 9524 8469 M +49 173 389 7771 E wolfgang.klopsch@wkgt.com





Patrick Lommertin Assistant Manager, Debt Advisory T +49 211 9524 8174 M +49 152 01462908 E Patrick.Lommertin@wkgt.com



Benjamin Kortmann Assistant Manager, Debt Advisory T +49 40 43218 6284 M +49 152 0145 0920 E Benjamin.Kortmann@wkgt.com



Dominik Waitschekauski Consultant, Debt Advisory T +49 211 9524 8593 E dominik.waitschekauski@wkgt.com

## Contact persons and additional information concerning support for companies and entrepreneurs...

...on our website: <a href="https://www.wkgt.com/themen/">https://www.wkgt.com/themen/</a>.

At the Corona Hub, our experts from the Audit & Assurance, Tax, Legal, Corporate Finance & Advisory, Private Finance and Business Process Solutions departments will comment on important questions and issues relating to the economic impact of the pandemic and provide you with summarized information.

Our **expert teams** are right by your side and provide you with advice for the following topics:

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- · Business Process Solutions
- · Corporate Finance Liquidity and Restructuring

- Rental and real estate law
- Legal issues concerning restructuring, management's liability, and insolvency
- · Tax advice
- Tax

- Tax Payroll Tax Sales Tax Income Tax
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The above refers to the state of knowledge as of March 23, 2020, which has been researched and prepared to the best of our knowledge and belief based on currently available information. However, due to the highly dynamic nature of regulatory and commercial processes in the current market environment, we cannot assume any liability for the above statements on credit programmes and application processes.





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#### Berlin

Warth & Klein Grant Thornton AG Wirtschaftsprüfungsgesellschaft Cicerostraße 2

10709 Berlin T +49 30 890482 0 F +49 30 890482 100

### Dresden

Warth & Klein Grant Thornton AG Wirtschaftsprüfungsgesellschaft Schubertstraße 41 01307 Dresden

T +49 351 31821 0 F +49 351 31821 635

### Düsseldorf

Warth & Klein Grant Thornton AG Wirtschaftsprüfungsgesellschaft Johannstraße 39

40476 Düsseldorf T +49 211 9524 0

F +49 211 9524 200

### Frankfurt a.M.

Warth & Klein Grant Thornton AG Wirtschaftsprüfungsgesellschaft

Ulmenstraße 37-39 60325 Frankfurt a. M.

T +49 69 905598 0 F +49 69 905598 677

### Hamburg

Warth & Klein Grant Thornton AG Wirtschaftsprüfungsgesellschaft Kleiner Burstah 12

20457 Hamburg T +49 40 4321862 0 F +49 40 4321862 49

#### Leipzig

Warth & Klein Grant Thornton AG Wirtschaftsprüfungsgesellschaft Humboldtstr. 25

04105 Leipzig T +49 341 59083 0 F +49 341 59083 733

### München

Warth & Klein Grant Thornton AG Wirtschaftsprüfungsgesellschaft Gandhoferstraße 31

80339 München T +49 89 36849 0 F +49 89 36849 4299

### München

Warth & Klein Grant Thornton Rechtsanwaltsgesellschaft mbH Ganghoferstraße 31

80339 München T +49 89 36849 0 F +49 89 36849 4299

### Niederrhein

Warth & Klein Grant Thornton AG Wirtschaftsprüfungsgesellschaft Eindhovener Straße 37 41751 Viersen T +49 2162 91811 0 F +49 2162 91811 60

#### Stuttga

Warth & Klein Grant Thornton GmbH & Co. KG Wirtschaftsprüfungsgesellschaft

Jahnstraße 6 70597 Stuttgart T +49 711 16871 0 F +49 711 16871 40

### Wiesbaden

Warth & Klein Grant Thornton AG Wirtschaftsprüfungsgesellschaft

Hagenauer Straße 59 65203 Wiesbaden T +49 611 18890 0 F +49 611 260133